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Summary of Chemistry and Physics Gender Equity Workshops & Planning for a Related Workshop

> Linda G. Blevins, Ph.D. Office of Basic Energy Sciences Office of Science, U.S. Department of Energy August 1, 2007



Snapshot of Chemistry in 2005

- 10,000 bachelors/year; 50% female (2005)
- 2,000 Ph.D.'s/year; 35% female (2005)
- "Top 50" are the academic leadership:
 - >50% of faculty at "top 50" chemistry depts. earned Ph.D. at "top 10" chemistry dept. (2001)
 - Women are 13% of top 50 faculty (2005)
 - URM are 3% of top 50 faculty
 - 7 URM women faculty at top 50, out of 1,633 (2005)

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the your a	chemistry	andbioch	Marristen & D				and the second second	00	21%	1,633	213	13%	

C&E News Vol. 83 pp. 38-39, 31 October 2005

Building Strong Academic Chemistry Departments Through Gender Equity, January 29-31, 2006

- Cosponsored by NSF, DOE, and NIH
 - Major funders of chemistry research
- Chairs:
 - Dr. Cynthia Friend, Harvard University
 - Dr. Kendall Houk, University of California Los Angeles
- Steering Committee:
 - Dr. Kristin Bowman-James, University of Kansas
 - Dr. Charles Harris, University of California-Berkeley
 - Dr. Geraldine Richmond, University of Oregon, COACh (Committee on the Advancement of Women Chemists)
 - Dr. Robert Silbery, Massachusetts Institute of Technology
 - Dr. Isiah Warner, Louisiana State University
- Federal Advisors:
 - Dr. Arthur Ellis, NSF MPS Chemistry Division
 - Dr. Michael Rogers, NIH NIGMS Pharmacology, Physiology, & Biological Chemistry Division
 - Dr. Walter Stevens, DOE BES Chemical Sciences, Geosciences, and Biosciences Division



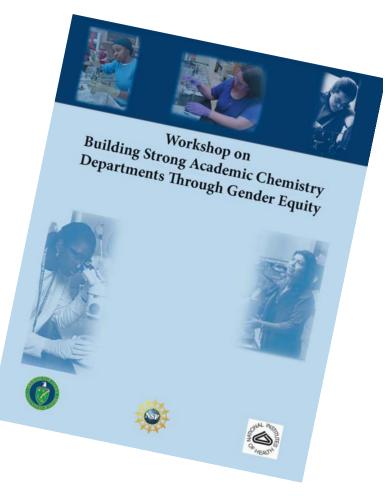
Goals: to develop and implement strategies to significantly increase the number of women chemists in tenured academic positions in our research universities and eliminate the gender biases that negatively impact their career progress.



- 56 Department Chairs from top Chemistry Departments
- ~30 University Leaders, Funding Agency Leaders & Speakers/Panelists
- Data-driven presentations by social scientists & academic leaders
- Interactive skit by University of Michigan Center for Research on Learning and Teaching (CRLT) Players
- Implicit bias; Title IX; Sen. Wyden
- NSF/NIH/DOE funding & senior mgmt. presence
- Panels and break-out sessions developed <u>action items for institutions</u>, <u>departments</u>, and funding agencies
- <u>Chairs committed to action items at the workshop</u>
- <u>Chairs answered pre- and post-survey questions</u>
- Chairs returned to their departments, armed with knowledge of the practices necessary to change the cultures of their chemistry departments and to move rapidly toward gender equity, aided by federal programs and policies.

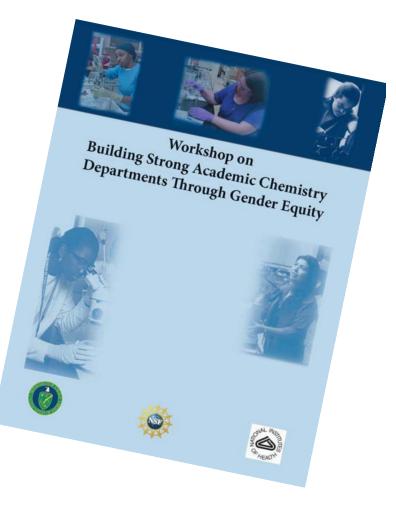
Action Items Were Developed for <u>Departments</u>, Institutions, and Funding Agencies

- 1. Double the percentage of women applicants in the applicant pool in the next year.
- 2. Establish effective mechanisms for assisting career development of young faculty, especially women.
- 3. Consider personal obligations in academic scheduling and planning.
- 4. Develop and implement programs that educate all faculty members and students in your department regarding the accumulation of disadvantage of women.



Action Items Were Developed for Departments, <u>Institutions</u>, and Funding Agencies

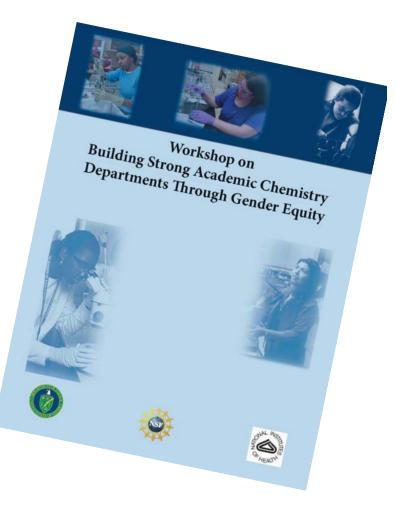
- 1. Make diversity an academic priority and develop programs that enhance recruitment and retention of faculty.
- 2. Develop policies to facilitate the hiring of women, including facilitating spousal hiring.
- 3. Assure that mid- and senior-level faculty, especially women, are participating in leadership roles.
- 4. Recognize the importance of and advocate for institutional support of child care.
- 5. Ensure that promotion and tenure policies are compatible with the needs of candidates who have families.
- 6. Ensure that the spirit and letter of Title IX are followed in your university.



Action Items Were Developed for Departments, Institutions, and <u>Funding Agencies</u>

Develop policies to ensure gender equity in proposal review through:

- 1. Instituting procedures for training of reviewers and grantees on diversity issues.
- 2. Modifications of peer review processes where necessary to ensure gender equity.
- 3. Securing Title IX compliance by accumulating data and tracking, as in NSF's ADVANCE programs, including surveys of lab space and resources.
- 4. Fostering gender equity in highly visible Federal programs such as national labs, large research centers, and prestigious awards.



As a Follow Up, Each Chair was Asked to Select 2 Action Items on an Interactive Website and Report Progress

45/56 responses on Follow-up COACh Website.

- Establish effective mechanisms for assisting career development of young faculty, especially women. (n=26)
- Double the percentage of women applicants in the pool. (n=22)
- Assure that mid- and senior-level women faculty are in leadership roles. (n=21)
- Develop policies to facilitate the hiring of women, including spousal hiring. (n=15)
- Make diversity an academic priority and develop programs that enhance recruitment and retention of faculty.(n=13)

		Interactive Website for Chemistry Department Heads						
	Welcome	Action Items for Implementation by My Department/Progress/Impact						
	My Department Action Items	Summary of Action Item Categories						
		Select Category of Action Items to be Implemented Double the percentage of vomen applicants in the applicant pool in the next year (AY 05-06 vs. AY 06-07). Double the opercentage of vomen applicants in the applicant pool in the next year (AY 05-06 vs. AY 06-07). Select Double the opercentage of vomen applicants in the applicant pool in the next year (AY 05-06 vs. AY 06-07).						
		Establish effective mechanisms for assisting career development of young faculty, especially women. Consider personal obligations in academic scheduling and planning.						
1		Develop and implement programs that educate all faculty members and students in your department regarding the accumulation of disadvantage of women. Make diversity an academic priority and develop programs that enhance recruitment and restention of faculty. Develop policies within your institution to facilitate the hiring of women, including facilitating spousal hiring. Assure that mid- and senior-leval faculty, especially women, are participating in leadership roles. Recognise the importance of and advoccate for institutional support of child care.						
	310							

- Consider personal obligations in academic scheduling and planning. (n=10)
- Educate faculty members in your department regarding the accumulation of disadvantage that impact women faculty. (n=10)

The Chemistry Gender Equity Workshop Produced Measurable Attitude Shifts

COACh Pre- and Post-Surveys of the Chairs

BEFORE THE WORKSHOP: Principle factors limiting Chairs' ability to hire women were beyond their control, e.g., too few applicants, losing candidates to other departments, spousal hires.

AFTER THE WORKSHOP: More likely to report limiting factors were within their control, e.g., departmental faculty not committed to or opposed hiring women, didn't have enough financing.

Chairs' perception of factors that slow the progress of women chemistry faculty changed for 9 of the 11 sampled barriers including:

- Few available mentors.
- Inability to recruit best graduate students.
- Lack of success in securing funding.
- Subtle biases against women.
- Unwelcoming departmental climate.
- Discrimination in peer review process.
- Heavier service/teaching load.
- Women do less self-promotion.
- Women excluded from important departmental decisions.

Results have been submitted by Greene, Lewis, Richmond, and Stockard for publication in the social science literature.

Gender Equity: Strengthening the Physics Enterprise in Universities and National Laboratories, May 6-8, 2007

- Cosponsored by NSF and DOE
 - DOE Basic Energy Sciences, Advanced Scientific Computing Research, Fusion Energy Sciences, High Energy Physics, and Nuclear Physics
 - NSF Physics, Materials Research, and Mathematical and Physical Sciences Office of Multidisciplinary Activities
- Hosted by American Physical Society Committee on the Status of Women in Physics (CSWP)
- Chairs:
 - Dr. Nora Berrah, Western Michigan University (CSWP Chair)
 - Dr. Arthur Bienenstock, Stanford University (APS President Elect)
- Steering Committee:
 - Dr. Kimberly Budil, Lawrence Livermore National Laboratory
 - Dr. Catherine Fiore, Massachusetts Institute of Technology
 - Dr. Judy Franz, American Physical Society
 - Dr. Theodore Hodapp, American Physical Society
 - Dr. Mary Ann Mason, University of California Berkeley
 - Ms. Sue Otwell, American Physical Society
 - Dr. Patricia Rankin, University of Colorado
 - Dr. Meg Urry, Yale University
 - Dr. Sherry Yennello, Texas A & M University
- Federal Advisors:
 - Dr. Joseph Dehmer, NSF MPS Physics Division
 - Dr. W. Lance Haworth, NSF MPS Materials Research Division
 - Dr. Eric Rohlfing, DOE BES Chemical Sciences, Geosciences, & Biosciences Division
 - Dr. G. Wayne van Citters, NSF MPS Astronomical Sciences Division



Goals: to examine the underlying causes for the scarcity of women in physics and to formulate specific recommendations for action to improve the recruitment, retention, and promotion of women in physics.

http://www.aps.org/programs/women/workshops/gender-equity.cfm

The Physics Gender Equity Workshop Followed the Chemistry Workshop Model With a Few Changes

- Involved social scientists and physical scientists focusing on data
- CRLT Players interactive skit, speakers, panels, and breakout sessions
- Attendees
 - 50 Physics Department Chairs from major universities
 - 14 national laboratory managers or laboratory distinguished scientists
 - One each from 10 SC labs; one each from 3 NNSA labs
 - BES-, NP-, HEP-, FES-, ASCR-, BER-, & NNSA-funded lab managers present
 - Speakers, panelists, funding agency representatives, and physics opinion shapers
- Topics included American Competitiveness Initiative, *Beyond Bias and Barriers*, Title IX, National Labs
- Unique components (relative to Chemistry workshop)
 - inclusion of national laboratories in the target audience
 - session on improving the climate for students in the pipeline
 - More structured breakout groups
- Engaged top physics leaders in identifying ways to increase, retain and promote women in physics



Initial Feedback on the Physics Gender Equity Workshop Has Been Positive

- Exposed a new audience to the social science of gender equity
- Possibly created agents of change to disseminate results
- Drafted recommendations for universities & national labs and for funding agencies
- Attendees committed to implement 2 action items
 - APS will follow up with a web based inquiry
- Pre- and Post-surveys administered by COACh
 - <u>Results are currently being analyzed</u>
- Press coverage National Public Radio, Nature, Nature Physics, Physics Today, APS News
- <u>A final report is being written, expected Fall 2007</u>



nature physics Take the lead

It's an old issue — how do we tackle the under-representation of women at all career levels in physics research — but are there any new answers?

Vol.3 No.6 June 2007

Last month, a workshope entitled Gender Equity: Strateginning the Physics Enterprise in Universities and National Laboratorics took place at the headquarters of the American Physical Society in Maryland, with the stated aim of facilitating a doubling of the number of women in representation of women in representation of women in research careers in physics is proving a tough nut to crack. Why would this workshop, ahead of many other well-meaning efforts, come any closer to a solution?

What was remarkable about the Maryland workshop was its participants: chairs from 50 major physics departments across the USA, 14 division directors of national laboratories units, and leaders from the National Science Foundation and the Department of Energy. After all, if there is to be change, it has to come from the top. In the list of preliminary recommendations from the workshop, many begin with the words "leaders should". Leaders should "set a code of conduct", "make expectations clear", "be aware of subtle biases" and so on. Many of these recommendations are easily recognizable as good management practice. A good manager creates the appropriate atmosphere in which all team members can thrive, each being encouraged to play to their strengths, and, through their collective effort, carry the interests of the team forwards. That picture doesn't necessarily describe the average physics research group - although it probably should.

Workshop aims to double number of women in physics

"When someone says 'physicist,' you see Albert Einstein, not one of us [women]," says Meg Urry, an astronomy professor at Yale University. "When our colleagues are hiring, we all have a picture of someone like Artie

Times are changing. Team work and collaboration are increasingly prevalent in research, and demand wider skills of even the most brilliant of physicists. This move away from 'the more traditional, competitive scientific culture" — as recognized in *The Busalena Recommendations on Gender Equality in Astronomy of 2003* — is likely to benefit women in research, as is increased embasis on effective mentorine.

If there is to be change, it has to come from the top.

The single biggest issue to face, of course, is that of children. The playing, field will never be level on this score, women should not be faced with the choice of having either children or a scientific career: men have both, why shouldn't women? The Maryland workshop has made specific "Recommendations to Funding Agencies" on this issue. These include that the eligibility window for poor d-dectoral researchers to apply for young-investigator or start-ug grants be extended by the amount of time that the researcher has taken off for child-rearing, and that

or family leave may "adversely affect the

The expandre is apply for young-investigator or start-up grants be extended by the amount of time that the researcher has taken off or child-rearing and that report for a grant, so that the absence may be taken into account in Judging progress and renewal of the funding. Unfortunately the recommendations ful short on one vital issue: athough noting that maternity

research of the advisor", this ball is simply thrown into the court of the funding agencies, suggesting they "develop methods of addressing the issue". Extensions and allowances are all very

EDITORIAL

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Extensions and allowances are all very well. For all that there might be some move away from outright competition at the level of the individual towards cooperative teamwork, in the community at large the competitions that has always driven research forwards will be there still. Your competitors on the other side of the world worlb be making allowance for the slower progress of research in your group due to family-related absences. There is a need, therefore, to keep firmly in sight exactly how science works.

Because times have changed. The typical motivation stated now for improving women's representation in science is not that it is a matter of rights, or a feel-good notion, but a reason of economic necessity. In a changing world, the competitiveness of a nation has come to the fore, and there is a need to draw on, as the Maryland recommendations state, "the entire available pool of talent".

The solution to how to do that isn't quite there yet. But the efforts of the Maryland workshop, and the reasoned language of its report, give cause to hope. And it is heartening that one point, often made in such reports but usually buried, is spelled out in the opening section: that the benefits of working in a truly diverse research community would be felt by women and men.

363

Nature Physics, Vol. 3 p. 363, June 2007

Draft Recommendations – Examples from Breakout Reports (Not Inclusive)

Departments and Institutions -

- Make hiring, retaining, and promoting women in physics a priority
- Decide on hiring criteria ahead of time
- Celebrate successes uniformly
- Provide primary care giver accommodations for graduate students, post-docs
- Be aware of subtle biases
- Take advantage of two-body opportunities (dual career couples)
- Consider sick child care/emergency care
- Teach Chairs how to facilitate meetings
- Protect junior faculty members from politics

Funding Agencies

- Embed diversity in all decision-making levels
- Collect demographic data
- Sponsor grant writing workshops for early career faculty
- Train reviewers on diversity e.g., how to handle a career interruption in a C.V.
- Involve women in the review process
- Increase postdoctoral awards with mentoring opportunities
- Allow grant extensions for parenting time off
- Encourage the availability of child care during conferences

Issues of Groups Underrepresented in Science are Related

SPECIAL REPORT

Beyond the glass ceiling

Women and under-represented minorities are earning historically high numbers of science doctorates in the United States. So why aren't they making it to the professorial ranks? Kendall Powell investigates.

aron Velasco describes himself as the only US-born Latino seismologist in the ountry. As a faculty member at the University of Texas, Fl Paso, he is part of a rare group of under-represented minorities who make it into tenure-track academic positions in the United States. His story illustrates part of the reason for the abysmally low numbers of others like him.

Thonestly could not afford to become a postdoctoral fellow," says Velasco, recalling how the enormous debt he had built up during almost ten years of studying beyond high school forced him to seek something better than a postdoc's salary. In search of financial security, Velasco went straight into industry after graduate school, then found his way back to academia. Many other excellent minority graduates cite economic disadvantage as a major reason for why they don't end up in academic positions - even though the number of minority PhDs is on the rise.

If academia is to offer varied role models and perspectives for a diverse population of students, it must become more welcoming to women and ethnic minorities, leaders of diversity efforts say. Industry has already learned the value of diversity. In a 2003 amicus brief in support of the University of Michigan's affirmative-action admissions policies, 65 Fortune 500 firms argued that efforts to increase diversity improve innovation, productivity and global competition. Women and minorities suffer from the effects of isolation once they enter the upper ranks of academia. Both groups perceive academia as an unfriendly environment, and both suffer from an implicit bias against them in the hiring process.

I honestly ould not afford to become a postdoctoral fellow."

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administrative positions, and gaining national recognition for scientific achievements. These numbers also send a striking message to the next generation.

"I think young women looking at the PhD-to-faculty transition are being more pragmatic, looking down the road and saying. I don't want to beat my head against a wall for the next 20 years," says Donna Dean, president of the Association for Women in Science (AWIS) in Washington DC. The AWIS began in 1971 to help women succeed at the mid-career stage. Dean says the focus has shifted to earlier stages, to recognize that women fight an uphill battle from the minute they earn their doctorates.

Women and minorities must both deal with implicit bias, a problem that is well-documented in the socialscience literature, but one that has garnered little attention from the science sector until recently. Dean describes the problem of implicit bias in these terms: "People are most comfortable with people who think and look like themselves."

This type of bias cuts across all divides and has been shown to affect everything from basketball refereeing calls to hiring practices. In addition, a strong gender bias has been found in workplace scenarios, with both men and women consistently overrating men and underrating women in job qualifications (see Virginia Valian's chapter in Why Aren't More Women in S (eds S. J. Ceci and W. M. Williams); American Psychological Association Press, 2006).

Bias cuts

"When you have homogenous, privileged groups it is hard for them to see that their decisions are inf their excellence," says Meg Urry, an astrophysicist and the first woman to chair the physics department at Yale University. Most scientists think they operate in a meritocracy, rewarding excellent research irrespective of colour or gender lines. But the data show that is simply not the case, says Urry. And many scientists she says, are "unaware of that data and unaware that they have internal biases". To change that, several groups have begun

highlighting research on bias at workshops for different science disciplines. Chemists are leading the way with the help of the Committee on the Advancer Women Chemists based in Figure, Oregon, by holding a workshop but year for 55 chairs from the top

CHEMISTRY CASE STUDY

Chemistry as a field has made some progress towards retaining talented women and min chemists in the academic ranks, Still, although women gain roughly a third of chemistry doctorates, they hold only 13% of chemistry faculty positions.

In January 2006, the National Science Foundation, the Department of Energy, the National Institutes of Health and chemistry leaders sponsored a workshop in which 55 chairs from the top-ranked departments around the country gathered to face the problem and take action to address it. The workshop highlighted research on implicit bias and on issues affecting women's ability to succeed in academia. Before the workshop, when participants wer asked why women were not being requited, hired and retained in their departments, the articipants blamed factors largely beyond their control; too few women in the applicant pool. osing females to other departments and no money for recruiting both members of a couple After the training on implicit bias, participants vere more likely to admit to a lack of commitment or downright opposition to hiring female faculty mbers, says Geraldine Richmond, a chemist at the University of Oregon in Eugene who is

evaluating the workshop's impact. Participants left with a commitment to plement at least two items within their epartments or institutions, such as doubling the number of female applicants in the next faculty earch, or advocating subsidized childcare. And the participants agreed to evaluate the

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effectiveness of their efforts in the future. Physics and geosciences have followed suit with their own gender-equity workshops. Chemistry leaders are now planning a workshop to address the lack of minority faculty members, with the goal of encouraging departments to cultivate at least one minority faculty candidate in the next five years.

SPECIAL REPORT

Biological sciences, which have similar gender imbalances, could learn from other disciplines' scientific approach and evaluation of the issue, says Donna Dean of the Association for Women in ience in Washington DC. She notes that the funding agencies for biomedical research have "not stepped up to the plate in paving attention to e changing demographics and what's happening to PhDs as they move into faculty positions". KP

Nature Vol. 448 pp. 98-100, 5 July 2007

remain under-represented at the higher end of the academic scale

*Chemistry case study/).

chemistry departments around the country (see

Programmes to recruit and retain university

improvements. The numbers of science bachelor's

of the total, is now commensurate with the number of minorities enrolled in university. The number of African American and Latino science doctorates have increased about 20% during the past ten years.

'Tm encouraged by the numbers of kids at the

For minorities, their small numbers mean that

under-represented minority students come from

laton Rouge, has overseen the 15-year

producer of African American cher

transformation or

their opportunities are limited there."

beginning of the pipeline," says Velasco. "But my worry

is that these kids will want to go into academia and find

feelings of isolation begin early and are likely to persist

throughout a career (see 'A political hot potato'). Many

disadvantaged backgrounds that make both financial

concerns and extended family responsibilities rise to the

top of the priority list when they consider a career move.

Isiah Warner, a chemist at Louisiana State University

rtment into the top

try PhDs. But, he

degrees awarded to minority students, about 16%

minority students in science have made steady, if small,





NATUREIVol 448/5 July 2007

For women, the dash of their biological dock with the tenure clock, along with the effort of balancing work and family duties, is a huge barrier to advancing up the academic ladder. For minorities, financial and geographical constraints make academia a less attractive choice than industry. Attempts to remove barriers and to mend holes in the pipeline have met with mixed success.

Leaving academia

In 2003, 51% of the US population was female and more than 25% of the population was from a minority group under-represented in science: African

Americans, Latinos and Native Americans. Women earned well over one-third of the science and engineering doctorates awarded in 2003-04 and African American and Latino doctorates have steadily increased during the past ten years (see Tables 1 and 2). But women hold fewer than one-third of all science and engineering faculty posts, and just 18% of full professorships. For minorities, the numbers are below 10% and 6.7%, respectively. When the numbers are dissected at the disciplinary level, many fields find th are doing far worse in hiring talented women and minorities than should be expected, given the num of doctorates they award to those groups (see Table . Although many 'diversity in science' programmes h

been in place for more than 30 years, the faculty in most US academic science departments has remaine overwhelmingly white and male. The numbers show that not only are women having a hard time reaching parity in the hiring process, but that they continue to struggle for parity at all levels of

success such as making tenure, advancing to

Upcoming Workshop - Excellence Empowered by a Diverse Academic Workforce: Achieving Racial & Ethnic Equity in Chemistry, September 24-26, 2007

- Cosponsored by NIH, NSF, & DOE
- Chairs:
 - Dr. Isiah Warner, Louisiana State University
 - Dr. Nick Turro, Columbia University
- Steering Committee:
 - Dr. Mary Barkley, Case Western University
 - Dr. Sheila Browne, Mount Holyoke
 - Dr. Larry Dalton, University of Washington
 - Dr. Billy Joe Evans, retired, University of Michigan
 - Dr. Carlos Gutierrez, California State, Los Angeles
 - Dr. Rigoberto Hernandez, Georgia Institute of Technology
 - Dr. James Mitchell, Howard University
 - Dr. Sharon Neal, University of Delaware
 - Dr. Geraldine Richmond, University of Oregon, COACh
- Federal Advisors:
 - Dr. Luis Echegoyan, NSF MPS Chemistry Division
 - Dr. Michael Rogers, NIH NIGMS Pharmacology, Physiology, & Biological Chemistry Division
 - Dr. Eric Rohlfing, DOE BES Chemical Sciences, Geosciences, & Biosciences Division

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Charge: To promote the development of a cadre of academic leaders who create, implement and promote programs and strategies for increasing to equitable proportions the number of racial and ethnic minorities on the faculties of departments throughout the academic chemistry community.

Thank You

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